How to get public funding for your startup?

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STARTUP FUNDING



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- Serial entrepreneur
- Investor
- External lecturer at Copenhagen Business School within entrepreneurship
- Consultant/advisor for multiple startups (fundraising, commercial strategy)
- Author of the Startup Funding Book (www.startupfundingbook.com)

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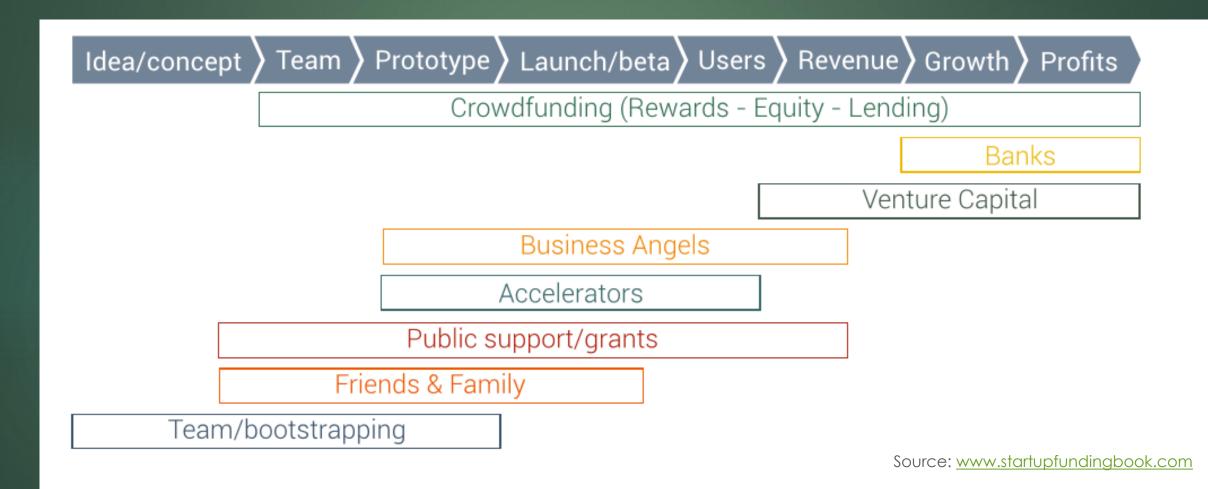
STARTUP FUNDING



Investment portfolio



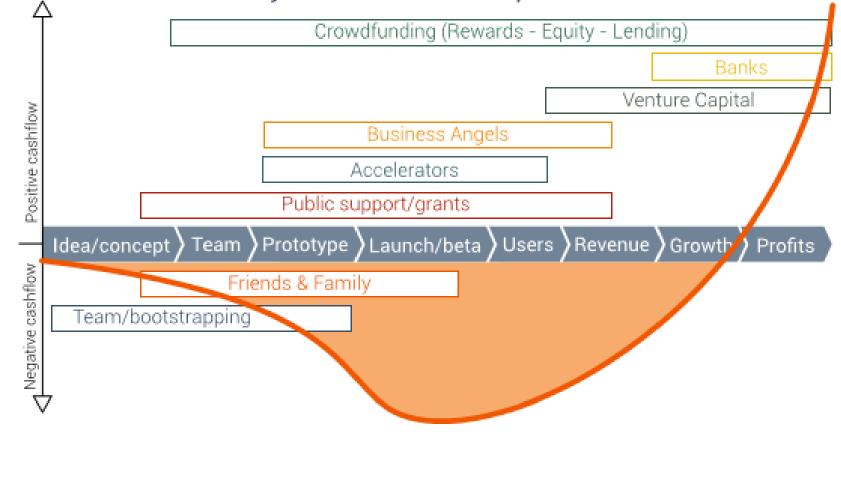
Who invest in early stage startups?



Resulting in the Valley of Death



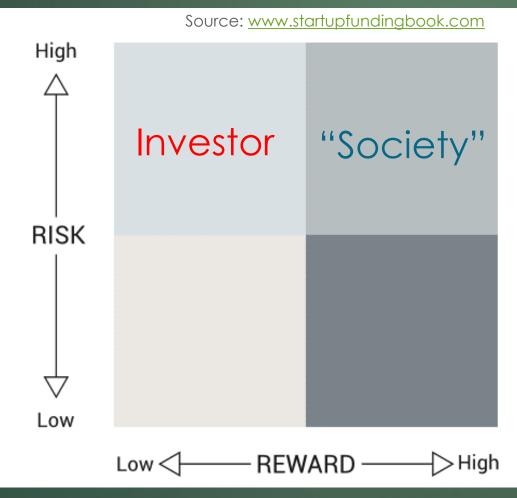
The valley of death for startups



Why should the public help your startup with financing?...



Externalities... (bad for investor, good for society)





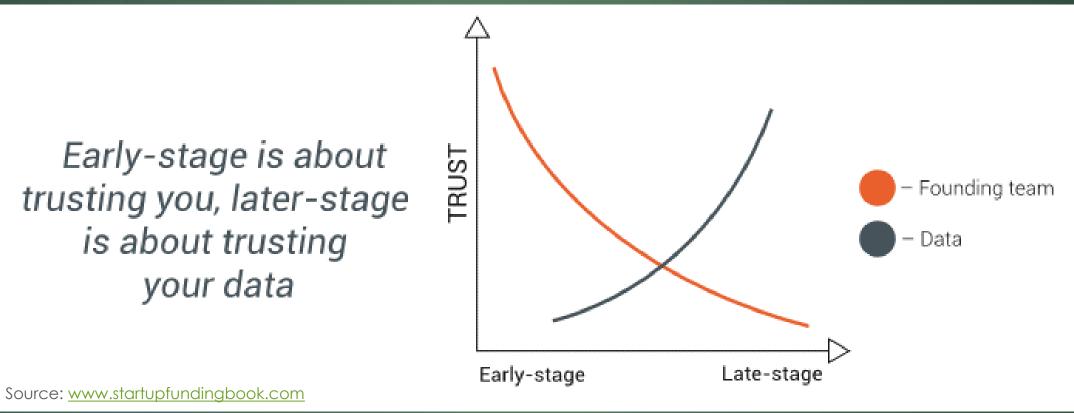
Results: Different form for public funding

1.Grants2.Equity3.Investments

PUBIC FUNDING?



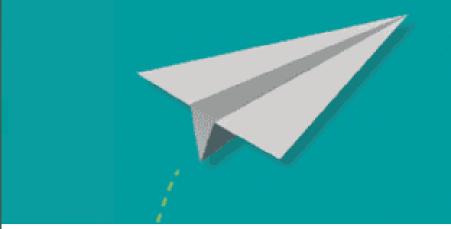
It's all about trust ...in the beginning trust in you!



1. Grants

100s of different grants -This is only the top of the iceberg.

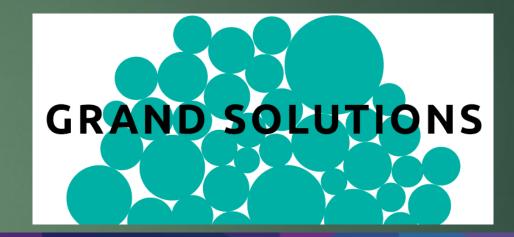




InnoBooster



EN DEL AF INNOVATIONSFONDEN



O SME Instrument

How do the Government ensure that the money is given to "the best" candidates

- 1. Formal (often bureaucratic) application process
- 2. You will have to prove that you will help the Government realize their goals
- 3. The goals are different from grant to grant (also administrated by different public bodies)
- 4. You will have to co-invest so prove that YOU also want to do it. They normally never fund 100% of projects/activities.

Case: Sepior

CLOUD DATA

as developed a ground-breaking solution for companies wanting to protect cloud data. Sepior offers a pure cloud-based solution s strong encryption and does not rely on trust in any third party; neither does it require any on-premise hardware or software as the on gateway.

nables organizations to encrypt data going into cloud solutions in a very flexible manner, and takes care of the related key ment. This allows employees to continue using popular cloud services like DropBox, Box, Google Drive while still protecting against aches. For providers Sepior delivers a Key Management as a Service that seamlessly integrates into your SaaS/cloud solution.

p and be the first to know!

Sepior – EU SME Instruments, Phase 2 (18 MDKK)

O SME Instrument



SKREVET AF



Sepior har tidligere fået en investering af danske SEED Capital og Pre-Seed Innovation. Løsningen beskytter dine data og annoncerer nu, at de har modtaget et to-cifret millionbeløb fra en EU-pulje – noget der ikke sker ofte. Hvad er det, de kan, der tiltrækker EU midler i den størrelsesorden?

Karen Sofie Teglgaard Andersen

fin 🖂

Sepior er et dansk startup fra 2013, med rødderne solidt plantet i Aarhus. Startuppet tilbyder løsninger inden for 'cloud encryption', så organisationer kan føle sig sikre på fortroligheden, når de deler information i deres cloud-system.

Nu har de så sikret sig en saltvandsinsprøjtning på 18 millioner fra en EU-pulje til små og mellemstore virksomheder. Det er ikke en lille bedrift, idet kravene for at komme i betragtning til EU-midler ofte er hårde.

Why were Sepior successful with their SME Instruments application

1. Sepior found a public grant topic that fitted them very well.

2. Sepior had a very strong team with external support

3. Sepior showed credible cofinancing

4. Sepior spent a lot of time and used external experts



Innobooster

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-EN DEL AF INNOVATIONSFONDEN

Har du én god idé?

Vi har fokus på virksomheder med gode udviklingsidéer, som kræver viden for at blive til virkelighed. Den gode idé kan være et nyt produkt, en ny service eller forbedring af en proces, der øger din virksomheds konkurrenceevne og skaber vækst.

Ny viden kan f.eks. komme fra universiteter og andre uddannelsesinstitutioner eller fra et privat udviklingshus. Det kan også være en ny medarbejder med særlige kompetencer.

Vi stiller krav

Vores investering kræver hverken, at vi får ejerandele eller penge retur – men vi kræver, at din idé har forretningsmæssigt potentiale, og at innovationsprojektet er gennemtænkt. Som virksomhed skal du vise, at I enten har en vis omsætning eller har tiltrukket ekstern kapital. Som start-up er det nok med et stærkt team, der har lovende resultater at bygge på.

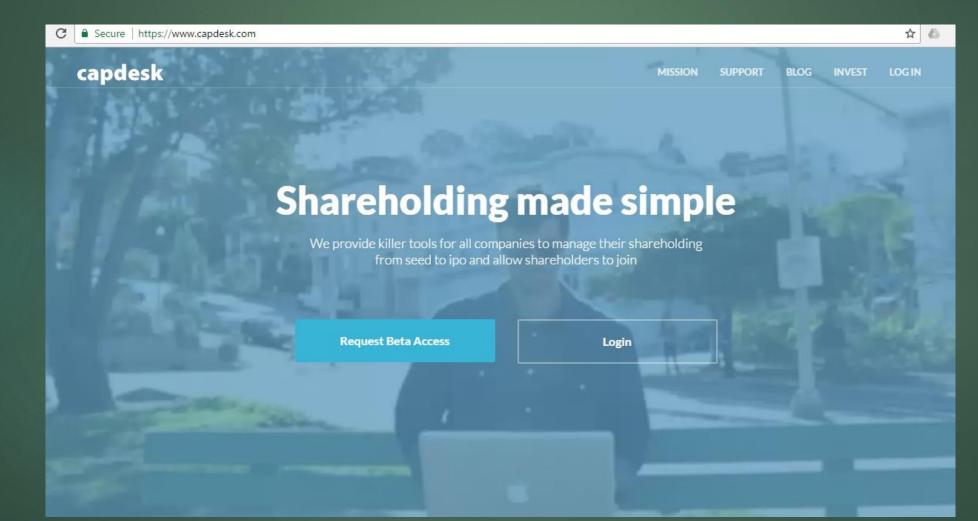
Vi investerer op til 5 mio. kr.

Afhængig af behov og potentiale i InnoBooster-projektet investerer vi op til 5 mio. kr. Der er dog væsentlig forskel på kravene til et projekt til 100.000 kr. og et til 5 mio. kr. Derudover er det vigtigt at finde den rette balance mellem størrelsen af den investering, der søges om og den forventede forretningsmæssige gevinst.

Innobooster - process



Case: Capdesk – Innobooster (2MDKK grant)



Why were CapDesk successful?

Why Capdesk?

1 Ambition, team and technology to impact a \$250B market

2 Scaleable 1 company = 200 shareholders

200 shareholders = 10 company invites

3 Born global Users from all over the world

Exit Opportunities

Exchanges, Investment Banks, Transfer Agents, Investment Platforms, Payment providers etc.





Christian Gabriel, Founder Country manager in FundedByMe Partner in Heartreacher Boardmember Danish Crowdsourcing University of Copenhagen





Ivan Sandqvist Investor +4 succesful exits within payment solutions

Team



Casper Arbøll, Founder Project manager in FundedByMe Partner in Heartreacher Msoc. Copenhagen Business School



Martin Damhus, CIO Partner in AccurateIT IT Manager Net Company +10 years IT developing experience Master Computerscience



Nicolaj Højer, Investor Wellknown Danish business angel. +20 deals, Business Angel of the year 2016

If you are not a grant application expert – then either become one or hire one!



Downsides of public grants

- 1. Paperwork/time to get the grant
- 2. Paperwork/time to report/administrate the grant
- 3. Potential lack of flexibility (since you promised to work in a certain direction)
- 4. Liquidity issues (money is often backloaded)

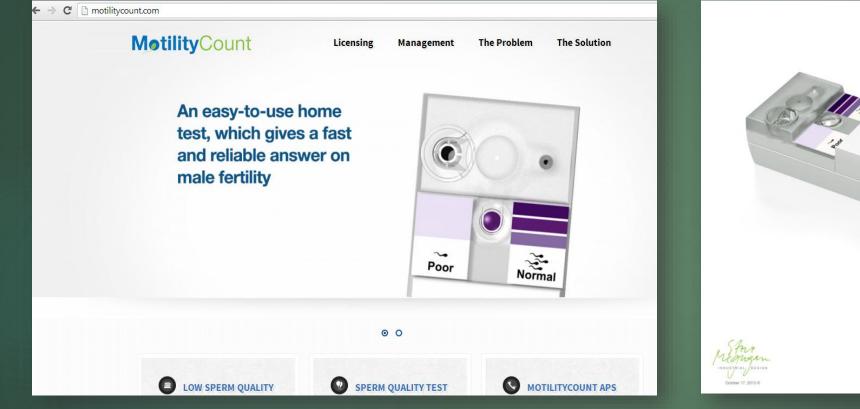


NOT soft money – but still public money - innovation centers

- Public money!
- ► 50-70 new investments per year
- Typically 3-4 DKK million in initial funding
- Investment criteria like VC's,but much earlier
- Both equity and convertible debt
- ▶ If equity: From 25 to +50% of equity
- ► If Ioan: Typically convertible Ioan

APNOVA INNOVATION **Pre-Seed Innovation** - Et innovationsmiljø

Case: MotilityCount





MotilityCount-funding

- 2010-2011: Bootstrapping, development of functional prototype
- 2011: <u>4m DKK Investment from Pre-</u> Seed and business angels
- 2013-2015: <u>2.3m DKK grant from</u> <u>Markedsmodningsfonden</u> to start production, further clinical tests and regulatory approval

Projektpartnere

- Motilitycount ApS
- Knudsen Plast A/S
- Speciallægeselskabet Ciconia Århus ApS
- Nordic Cryobank ApS
- IVI Valencia SL

Nøgletal

Støtte fra Markedsmodningsfonden 2.339.057 kr. (Tilskud)

Projektperiode 06.01.2014 - 30.09.2015

Projektbudget 5.203.550 kr.

Markedsmodningsfonden

MARKEDS MODNINGSFONDEN

Kriterier og Krav

Formål med tilskuddet?

Du kan søge Markedsmodningsfonden om tilskud til at teste, om din prototype eller serviceydelse fungerer i et realistisk miljø hos potentielle kunder, samt tilpasning af prototypen, så løsningens kommercielle muligheder på markedet styrkes.

Markedsmodningsfonden giver ikke tilskud til projekter, der vedrører forskning, demonstration, udvikling af lægemidler og naturmedicin eller finansielle tjenesteydelser.

Hvem kan ansøge om tilskud?

- Projektholder skal være en privat virksomhed og skal på ansøgningstidspunktet beskæftige mindst to ansatte, dvs. to fuldtidsansatte eller flere deltidsansatte, der tilsammen udgør to fuldtidsstillinger på ansøgningstidspunktet. Der er ikke krav til antal ansatte hos testbrugere og eventuelle samarbejdspartnere.
- Private virksomheder kan søge enkeltvis eller i konsortier med andre virksomheder og/eller offentlige parter.

Hvilke krav skal du opfylde som ansøger?

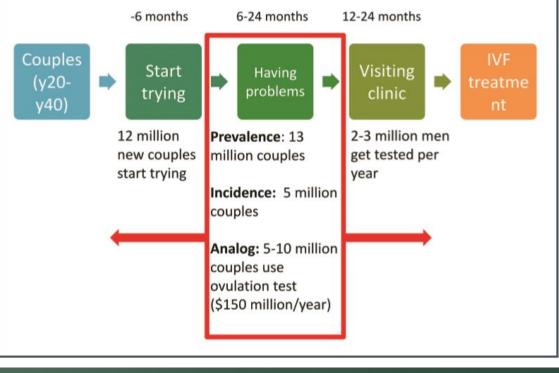
- Din prototype/serviceydelse skal være succesfuldt testet i fx et demonstrationsanlæg, laboratorieforsøg eller lignende.
- Der skal på ansøgningstidspunktet være indgået aftale med som minimum den første testbruger i projektet.
- Projektets samlede budget skal være mindst 3 mio. kr.
- Projektet skal være afsluttet efter maksimalt 3 år.

Milestones and potential when receiving investment (Motilitycount)

DEVELOPMENT ROADMAP

	FINAL PROTOTYPE:	PRESALES MODEL:	SALES MODEL:
Product development	-Device and size optimized to reduce test time -Cells stained at inlet	-Finalize design and functionality -Test of device outside project group (IVF clinics and sperm-banks)	-Optimize design based upon feedback from external tests -International tests (IVF clinics and sperm-banks)
Milestones	-Test time <1 hour - Test results comparable to CASA studies (Computer Assisted Sperm Analysis)	-Test time <30 minutes -Closed system with semi- automatic loading of fluids and cells -Positive clinical tests	-Production cost less than \$10/unit -Roadmap to reduce costs to \$4/unit -Positive clinical tests -Signing of licensing agreement
Timing	6 months	9 months	6 months
Costs	DKK 1.5 million	DKK 2.5 million	DKK 2 million

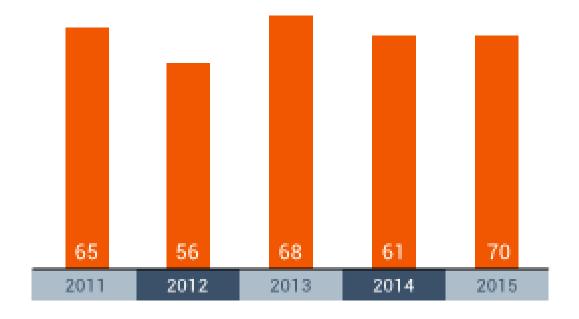
Market potential (US+EU)

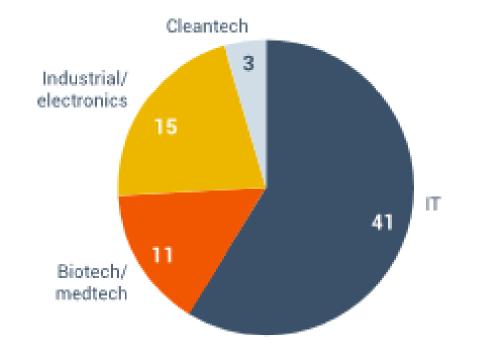


What do they invest in?

Source: <u>www.startupfundingbook.com</u>

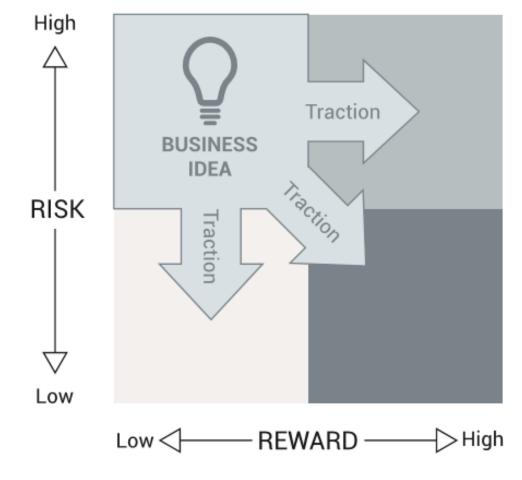
Investments per year and by industry





Not even the Government invest in business ideas





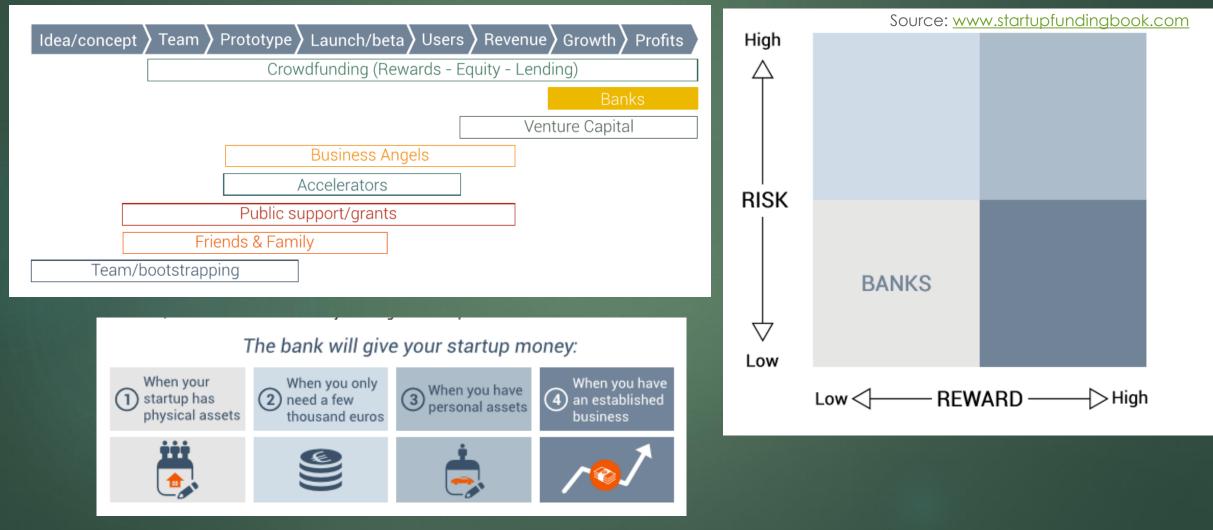
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Downside of public investors

1. "Smart money" ? 2. Loss of ownership / dilution 3. Lack of control (have legal clauses like institutional investors)

3. Guaranteed loans

Don't blame the banks – they shouldn't borrow you money!



Guaranteed loans in Denmark (directly or via bank)

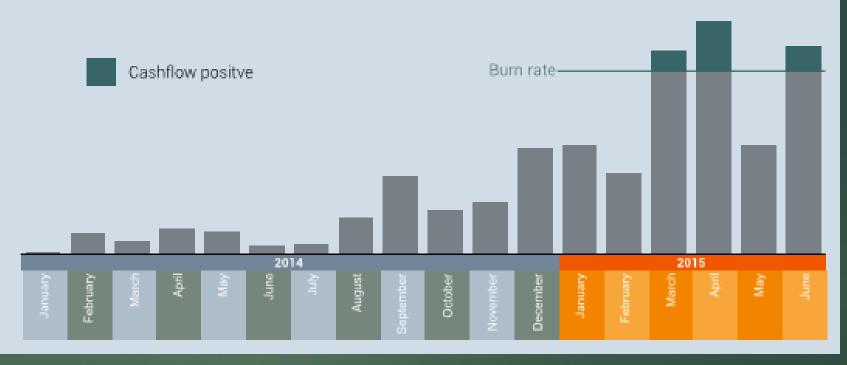
V/EKSTFONDEN

Case: Penneo



Case: Penneo – loan from Vækstfonden

- 2 MDKK loan
- ▶ 11% p.a. interest



Penneo.com: Revenue and burn rate per month

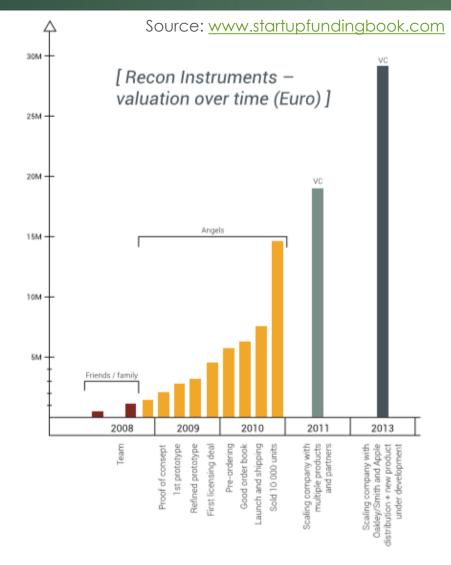
Downsides of guaranteed loans

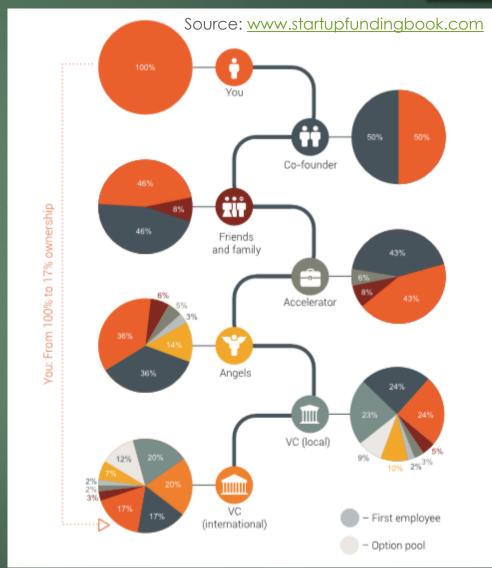
The paperwork The liability

Wrap-up

- 1. Public funding is a great source of capital for many startups
- 2. Do your homework and research what is relevant for you!
- 3. Three major forms: Grants, Equity, Loans
- 4. Often a lot of competition to get the funding
- 5. Public funding rarely support "ideas" you need to bootstrap before
- 6. It takes a lot of work to be successful in your applications but the payoff is worth it!

Ps. Do you need the money...now?





Thanks!

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Ps. You can order book with a discount: https://startupfundingbook.com/pre-order/ Nicolaj Højer Nielsen

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